

EXETER SPECIAL HOSPITAL MANAGEMENT COMMITTEE.

26, Queen Street, Exeter.

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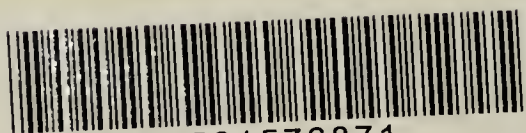


REPORT FOR NINE MONTHS

FROM 5th JULY, 1948 TO 31st MARCH, 1949.

July, 1949.

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MANAGEMENT COMMITTEE.

Colonel Rowland Ward, M.C., T.D., (Chairman). Mrs. J. M. Phillips, J.P. (Vice Chairman).  
Mrs. M. Ball.  
Mr. L. E. Currey.  
Dr. L. Meredith Davies, M.A., M.D., D.P.H.  
Mr. A. D. Gattey Cull.  
Mrs. K. A. Goddard, J.P.  
Mrs. R. M. A. Hodge.  
Miss J. Lambert, S.R.N., S.C.M.  
Dr. R. L. Midgley, M.D., M.R.C.P.  
Dr. G. B. Page, M.D., D.P.H.  
Major General N. M. Wilson, C.I.E., O.B.E.

FINANCE & ESTABLISHMENT COMMITTEE.

Colonel Rowland Ward, M.C., T.D., (Chairman).  
Mrs. K. A. Goddard, J.P.  
Dr. R. L. Midgley, M.D., M.R.C.P.  
Dr. G. B. Page, M.D., D.P.H.  
Mrs. J. M. Phillips, J.P.

Secretary.

J. P. K. Chislett, F.H.A.

Finance Officer.

R. E. Wilman, A.C.A., A.H.A.

HOUSE COMMITTEES.

Hawkmoor Sanatorium.

Colonel Rowland Ward., M.C., T.D., (Chairman).  
Mrs. M. Ball.  
Miss D. Butland.  
Mr. L. E. Currey.  
Dr. L. Meredith Davies, M.A., M.D., D.P.H.  
Mrs. J. M. Phillips, J.P.  
Miss F. M. Pugh.  
Colonel G. L. Thornton, C.B.E.  
Major General N. M. Wilson, C.I.E., O.B.E.

Hawley Hospital.

Mr. T. Dunn (Chairman).  
Mr. R. H. Baker, J.P.  
Mrs. M. E. Brannam, M.B.E.  
Mrs. A. Brook.  
Dr. L. Meredith Davies, M.A., M.D., D.P.H.  
Mr. S. Patten.  
Mrs. J. M. Phillips, J.P.  
Mr. F. T. Upton, J.P.  
Colonel Rowland Ward, M.C., T.D.

Isolation Hospital and Honeylands Children's Sanatorium.

Mrs. K. A. Goddard, J.P., (Chairman).  
Mrs. R. M. A. Hodge.  
Miss J. Lambert, S.R.N., S.C.M.  
Mrs. O. Mathew.  
Mrs. J. M. Phillips, J.P.  
Mr. E. Russell.  
Mrs. B. Steele-Perkins.  
Colonel Rowland Ward, M.C., T.D.  
Miss F. K. Wood.





## EXETER SPECIAL HOSPITAL MANAGEMENT COMMITTEE.

### REPORT FOR NINE MONTHS TO 31st MARCH, 1949.

#### GENERAL.

The seven institutions in this group are for cases of tuberculosis and infectious diseases, comprising five special hospitals and two tuberculosis dispensaries, scattered over a wide area, namely :-

Hawkmoor Sanatorium, Bovey Tracey,  
Hawley Hospital, Barnstaple,  
Isolation Hospital, Whipton, Exeter,  
Honeylands Children's Sanatorium, Whipton, Exeter,  
Smallpox Hospital, Upton Pyne, Nr. Exeter,  
Ivybank Chest Clinic, Exeter,  
City Tuberculosis Dispensary, Exeter.

The largest hospital in the group is Hawkmoor Sanatorium with a bed complement of 210. The Chairman of the former Hawkmoor Committee under the Public Health Department of the County Council (Colonel Rowland Ward), was appointed Chairman of the Management Committee by the Regional Hospital Board. The inaugural meeting of the group took place on the 8th June, 1948, when an outline of the work envisaged was given by the Chairman.

All the hospitals were previously administered by local authorities and several members appointed to serve on the Management Committee served on the former Public Health or Hospital Committees of their respective authorities and institutions. During the first few weeks, the Management Committee reviewed the more urgent requirements of the institutions, and House Committees were appointed. A number of items of major importance called for immediate attention, and one of the early tasks was the drawing up of estimates and their submission to the Regional Hospital Board. This was undertaken in several cases without full information being available as to probable maintenance costs or of the peculiar requirements of individual institutions. After the interim business associated with the new regime had been dealt with, the Committee considered the action necessary for the administration of the group which, for the first two months, was ably undertaken from Hawkmoor Sanatorium. The Secretary took up duty in August, when offices were obtained in vacant premises in Exeter, where the administrative headquarters were ultimately established; a Finance Officer, appointed in October in conjunction with three other groups in the Exeter district, established his headquarters in the same building.

#### STREPTOMYCIN TREATMENT.

The Regional Hospital Board decided to make Hawkmoor Sanatorium the centre for Streptomycin treatment for Devon and Cornwall, and a number of beds are reserved for patients suitable for this method of treatment.

#### AFFILIATED TRAINING SCHOOL FOR STUDENT NURSES.

In the past, Hawkmoor Sanatorium had an affiliated training scheme with the Royal Infirmary, Truro, and the City Hospital, Plymouth, but in practice it was found that these hospitals were rather too far away from the sanatorium, and a scheme of affiliation with the Royal Devon & Exeter Hospital has been drawn up and approved by both the Management Committees concerned. It is expected that this scheme will also be approved by the General Nursing Council.

#### OCCUPATIONAL THERAPY, ETC.

The services provided have been amplified and extended during the period under review. Whilst we have continued to use Occupational Therapists from St. Loyes College, Exeter, at several hospitals, it was decided to undertake this work ourselves at Hawkmoor Sanatorium, and a full-time Therapist was appointed in the early part of the year.





At Hawkmoor Sanatorium art therapy is also undertaken and tuition is given to patients wishing to take advantage of this by teachers supplied under the further education scheme of the County Council. In addition, pictures are provided, by arrangement with the British Red Cross Picture Library, to other hospitals in the group. It is hoped to extend this service as circumstances permit.

Facilities are also provided for further education in varying capacities by the Education Departments of the appropriate local authorities. Officers have been allocated for this work and definite courses of instruction are given by the Devon County and Exeter City Councils, who have always been willing to meet in every possible way the demands made upon this specialised service.

#### CHAPLAINS.

The Chaplaincy arrangements throughout the group have been reviewed and existing appointments confirmed, or new Chaplains appointed where necessary.

The facilities now provided at all the hospitals, appreciated both by the patients and members of the staff alike, are working very satisfactorily.

#### CINEMA PERFORMANCES, ETC.

A projector has been purchased for use at Hawkmoor Sanatorium and arrangements made for the hire of films.

Film shows by a mobile talkie unit have also been arranged at smaller hospitals in the group.

#### LIBRARY.

A well stocked library is provided at Hawkmoor Sanatorium, the British Red Cross Hospital Library providing books for the patients and the County Library service those for the staff; a part-time Librarian has been appointed for this institution. At other hospitals in the group, books are provided through voluntary agencies, the Red Cross and the local authority library services

#### HAWKMOOR SANATORIUM.

Developments at Hawkmoor Sanatorium had been instituted by the County Council and a new ward for male patients, 10 staff cottages and extensions to the sewage works were already in hand, tenders having been obtained and orders placed before the 5th July, 1948. The completion of these works was left in the hands of the Management Committee, and the majority of them were finished in the first half of 1949.

In addition, a long standing need, namely, the provision of a bus shelter at the entrance to the Sanatorium has been put in hand. Such an amenity will prove invaluable to all those visiting the Sanatorium from time to time.

Further bath-room and lavatory accommodation for male staff has also been provided.

The provision of a staff canteen had been contemplated for some considerable time, and steps to obtain this amenity were taken by the House Committee with the enthusiastic co-operation of the officers in charge of the Sanatorium. The canteen is now in use and much appreciated by visitors and staff, approximately 800 meals being supplied weekly.

#### ISOLATION HOSPITAL & HONEYLANDS CHILDREN'S SANATORIUM.

These two institutions continued under the control of the appropriate Officer of the Exeter City Council on an Agency basis to the end of February, 1949, when full responsibility for their administration passed to the Management Committee. A House Committee was at once appointed. Improved facilities for patients and staff, contemplated before the "appointed day" by the Exeter Corporation, were brought to our notice and considered, and it is hoped that these will be implemented during the ensuing year.

Suitable Christmas festivities were provided at both hospitals and special arrangements made for the entertainment of the children at Honeylands Sanatorium. In addition they were taken on a number of outings to the seaside and country during the summer months.

The occupational therapy services provided at the Isolation Hospital Tuberculosis Unit have been continued by visiting Occupational Therapists from St. Loyes College.





The question of acquiring additional land at the Isolation Hospital has been considered and a recommendation sent to the Regional Hospital Board to this effect. This would permit of future extensions to the hospital and prevent any further building of housing estates immediately outside the present boundaries.

#### HAWLEY HOSPITAL, BARNSTAPLE.

This small institution for cases of tuberculosis was linked administratively with Hawkmoor Sanatorium in the past, and this arrangement has continued to work well under the changed conditions, the Matron from Hawkmoor continuing to visit the hospital as often as necessary and a House Committee meeting there once a month. The occupational therapy work has been undertaken satisfactorily by St. Loyes College, Exeter, and film performances have been provided from time to time.

#### SMALLPOX HOSPITAL, UPTON PYNE.

When the Management Committee took over this hospital, it was found the Caretakers were beyond active work, having been in residence since the hospital was opened. Steps were taken to find them other accommodation and new Caretakers were appointed in January, 1949. Considerable arrears of maintenance work, through inability to carry out these during the war years, were put in hand with the approval of the Regional Hospital Board, and the whole of the buildings, including wards, administrative block, and caretakers' house were redecorated throughout. The water supply system, plumbing and hot water services were also brought up to date and a modern disinfecter ordered. Renewal of furniture and equipment has also been necessary, so that the hospital can be ready for occupation again at short notice if required. Whilst there are no cases in residence it is on a care and maintenance basis.

#### TUBERCULOSIS DISPENSARIES.

The work of the Tuberculosis Dispensaries has continued satisfactorily. Some minor additions and improvements have been effected, and additional clinics have been instituted where possible, but at present the clinics are conducted in premises which are not under the control of the Management Committee.

#### CONVALESCENT HOMES.

It had been customary for the Devon County Council to send convalescent patients from Hawkmoor Sanatorium and Hawley Hospital, to two convalescent homes in the mid-Devon area. This kept down the number of patients on the waiting list for admission to sanatoria, and expedited the admission of urgent cases requiring more active treatment. The procedure has been continued by the Management Committee under contractual arrangements made with the Homes by the Regional Hospital Board. Several additional beds have been provided by the Committee by the erection of chalets in the grounds of these Homes, thus easing still further the number of patients awaiting admission.

#### CONCLUSION.

The Committee desires to express its appreciation of the services rendered by all members of the staff at the various hospitals in the group, and to thank all those who have so readily co-operated in launching the new regime under the National Health Service. The help and advice of those formerly responsible for the institutions has proved invaluable and made possible the transfer of the hospitals to the Minister of Health on the appointed day without difficulty. All the members of our various Committees have worked amicably together for the wellbeing of the patients, and this ideal has always been the main consideration at our deliberations.

ROWLAND WARD.  
(Colonel) Chairman.

J. P. K. CHISLETT.  
Secretary.

